## Investor profile

## Former bakery boss delivers his burnt lessons of investment

Michael Sherlock has investigated all the available options for investing his hard-earned dough. The former Managing Director of Brumby's manages his investment choices through his own SMSF.

This is a nice fit for a successful handson entrepreneur like Michael, who transformed an ailing set of bakery shops into the second-largest bakery franchise system in Australasia. Under Michael's leadership, the Brumby's store network grew to in excess of 300 and its share price rose from 56 cents to \$3.40 in just over three years.

In 2007, Michael resigned as Managing Director of Brumby's after selling the company to ASX-listed RFG for \$46 million. In the five years since, Michael's SMSF has provided him with the independence and flexibility to drive his own investment decisions and performance.

As a semi-retired business consultant and mentor, the investment goals of regular returns, future capital growth, and tax minimisation are top of mind. I have learnt some valuable lessons over the past five years of investing and I do think the saying that "it is easy to make money, but harder to hang onto it" rings true,' Michael says.

'An SMSF allows you to be your own jockey on your investment horse, but there are still important decisions to be made within that race. There are a lot of different investment options available and most people look for a spread of assets to minimise risks,' he says. 'However, in my mind, maximising returns and growth should be the main game and too many people settle for substandard overall returns when they could be doing much better.'

Like most share-market investors, Michael lost money on share investments in the wake of the GFC. He has also been underwhelmed by the performance of residential property. 'After leaving Brumby's, one of our investments was to buy a residential investment apartment at Parklands at Roma Street in Brisbane for \$820,000,' he says. 'I rented it out myself and it was tenanted 99% of the time at \$695 per week. It produced a return of \$29,000 a year or a 3.5% gross return on investment.

'I recently sold it for \$880,000 so there was little capital growth achieved by the time you take into account acquisition and disposal costs and ongoing costs such as cleaning and painting etc. In retrospect I would have been better off just having that money in the bank. I do not want to work out the net return on the investment, as it would not be pretty,' he says.

'This was a below-par return in terms of both income and capital growth and I have now redirected the funds from that apartment to my favoured investment of commercial property.'

Michael has a solid understanding of the dynamics of the commercialproperty sector from his time at Brumby's and has also previously developed a number of commercial projects.

## 'It is easy to make money, but harder to hang onto it.'

He says using commercial-property syndicates (where investors pool funds to buy large assets such as retail centres, industrial facilities or office buildings) is his favoured vehicle.

'For me, property syndication ticks all the boxes for my SMSF strategy,' he says. 'I have invested in a number of stand-alone funds in Sentinel Property Group that have consistently delivered double-digit rental returns plus growth.

'The returns are paid monthly and it is totally passive, unlike managing a property, so it is just like getting a wage. There is also the strong underlying future value of the properties and their future value-add potential,' he says.



Michael Sherlock

'Why should I accept a \$29,000 p.a. return on a residential apartment with all the hassles associated when I can get \$100,000 p.a. on a commercial property? That's an extra \$70,000 p.a. over the long term in passive income plus potential capital growth.'

Michael says some investors raise concerns about putting all their eggs into one basket with commercial property syndicates. But he says his investments with Sentinel Property Group are spread across a wide range of ASX-listed companies as tenants in secure assets, from a multiplex cinema in Mackay to industrial facilities in Brisbane.

'The attraction of the way that Sentinel Property Group's investments are structured is that your eggs are in different stand-alone baskets with different covenants,' he says. 'You are in control to choose to invest on the appeal of individual tenants, properties and locations and also the fundamentals of the businesses that underpin these properties.

'While a lot of investors will not invest in commercial property because they know nothing about it, many of these same people have never run an international mining company, a telecommunications company or a bank, but they still invest in shares in BHP, Telstra and Westpac.'

Sentinel Property Group